BUDGET AND MEDIUM TERM PLAN 2007-2012 DRAFT PROPOSALS

(Report by the Head of Financial Services)

1 PURPOSE

1.1 The purpose of this report is to allow the Cabinet to review a draft Medium Term Financial Plan (MTP) to 2011/12, within the context of a long term financial forecast covering the period up to 2018/9. Once approved by Council in December, this draft will be used to produce the final 2007/08 budget and MTP for the following 4 years for consideration and approval by Council in February.

2. BACKGROUND

- 2.1 The Cabinet considered officers' proposals for savings at its meeting on 7 September and received further suggestions from Overview and Scrutiny. The Liberal Democrat Group subsequently issued a commentary on the savings together with some additional suggestions. This report adjusts the September savings proposals in the light of those suggestions.
- 2.2 The financial forecast presented to Council in September updated the approved MTP for various technical items (e.g. interest rates and inflation) but did not seek to vary any existing schemes or add any new schemes at that stage. It resulted in an increase in the eventual savings target by £230k to £5.9M.
- 2.3 Officers have been reviewing the spending profile for all schemes. Reductions have been proposed in some cases where schemes can be carried out for less or the scheme is no longer considered to be the value for money that was originally assumed. There are also some significant increases due to additional costs or from new pressures – often as a result of Government decisions.
- 2.4 The above figures do not yet include the following items which will need to be brought into the MTP when they become available:
 - The provisional and final grant settlement figures for 2007/08.
 - Any change to the assumption as to the speed with which the Council will get the Government Support which is being withheld to protect Councils that are due reductions.
 - Further review of future interest rates.

- The Middle Level Drainage Board is proposing to construct a major new pumping station on its main drain at St Germans, south west of Kings Lynn. At some stage, a proportion of the cost will fall on this Council via increased Drainage Board rates or special levies.
- Any benefit received under the Government's Local Authority Business Growth Incentive scheme (which allows authorities a portion of increases in business rates over and above a norm) for 2006/07 onwards. The scheme is such that it would be imprudent to estimate how much might be received.
- Any S106 monies that can be used to finance existing planned expenditure.
- The implications of the Government White Paper "Strong and Prosperous Communities" and the forthcoming Lyons review of Local Government Finance.
- Implications following on from the revision and updating of our corporate plan, as expressed through Growing Success.

3. SUMMARY

3.1 Changes in the MTP

MTP changes amount to £778k per year (excluding items included in the savings list) by 2011/12. The most significant increases (>£40k revenue impact) relate to the following schemes:

Bid No.	Scheme	Start Year	Full Year Revenue Impact
	Technical		£000
	Inflation (mainly fuel costs and insurance premiums)	06/07	102
	Increased NNDR costs (District Valuer's reassessments)	06/07	46
	New Unavoidable		
706	Benefit Changes (Increased cost of Bed and Breakfast)	06/07	82
708	Future Maintenance - Leisure Centres (extra £3.4M capital cost following new survey of	07/08	170
	works required)		
711	Land Charges - Fall in Forecast Income	06/07	141
715	IT Network Infrastructure - Replacement Cycle	07/08	49
	New Urgent		
733	Flexible Working (Increased band width and broadband for members)	06/07	52
735	Ramsey and Yaxley Community Information Centre (Funding to allow the Centres to continue)	07/08	40
	New 2011/12 Capital Bids		
	(Provision for £4.2M capital with £210k revenue impact was included in the financial		
	forecast)		
729	Social Housing Grant (£1M capital investment)	11/12	53
731	Vehicle Fleet Replacements (£1M capital investment)	11/12	51
717	Disabled Facilities Grants (£0.9M capital investment)	11/12	45

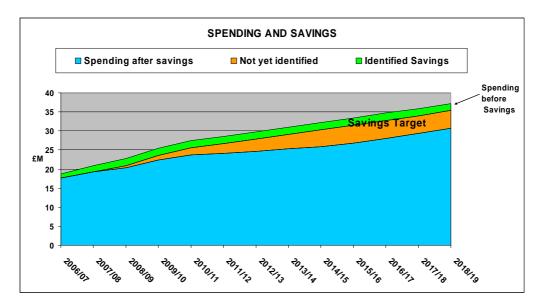
The draft MTP is attached at **Annex A** – all changes are highlighted and also listed in a summary at the end. Appraisals to support all but the technical variations are available on the Council's website and intranet.

3.2 Revenue Spending and Savings

Revenue spending (before savings) is forecast to rise from £18.7m in 2006/07 to £20.9m in 2007/8 and then to £37.2m by 2018/9 due to inflation and service developments. The additional savings (£780k, up from £230k in the September forecast) necessary to balance the identified additional costs have, in line with the Council's policy, been spread over future years as evenly as possible.

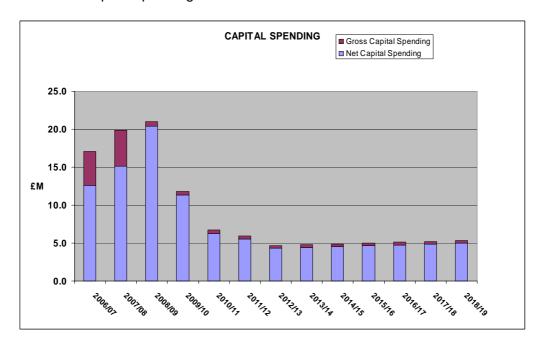
Whilst the savings targets for 2006/07 (£1.0m) and 2007/08 (£1.7m) are expected to be exceeded there is a need to develop plans to achieve further savings of £4.7m in order to bring spending in 2018/19 down to £30.7m. The savings identified in the September Forecast report and subsequent adjustments are shown in **Annex B.**

Net revenue spending plans, together with targeted savings, are shown in the graph below.



3.3 Capital Spending

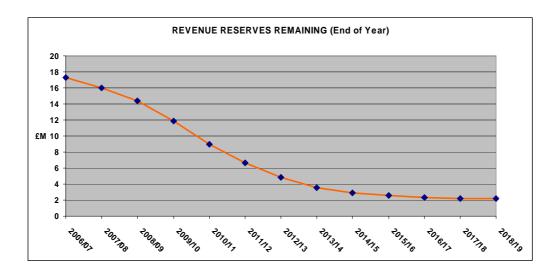
Net Capital Spending is forecast as follows:



3.4 Revenue Reserves

Whilst the Council is in the fortunate position of still having significant revenue reserves they will need to be used over the period of the financial forecast to allow the targeted savings to be spread over a manageable timescale.

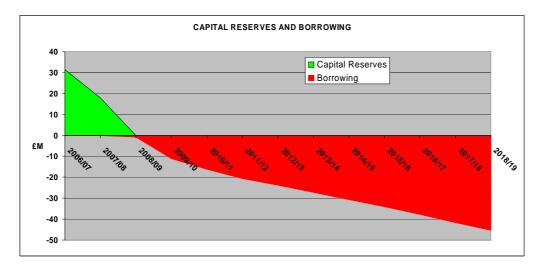
Revenue reserves are forecast to fall as follows:



It has currently been assumed that £2M of reserves would be an adequate minimum level but this needs to be reviewed in more detail for next year's forecast. Any increase will result in savings having to be identified sooner than currently indicated.

3.5 Capital Reserves and borrowing requirements

Capital reserves are forecast to be exhausted during 2008/09. Subsequent capital spending will need to be financed from borrowing as shown in the graph below:

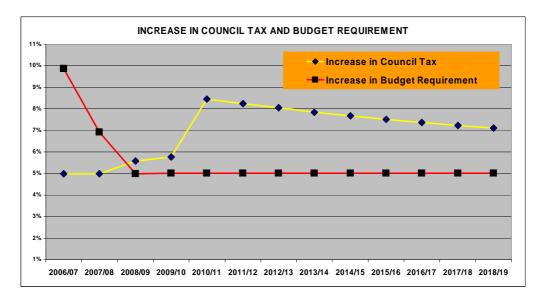


3.6 Funding

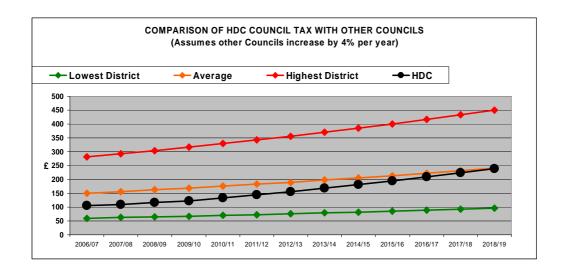
The Council's "Budget Requirement" (net revenue spending less use of reserves) is funded from Government Support (RSG) and the Council Tax.

It has been assumed that Government Support will rise by 2.75% per year and that the remaining withheld grant will be received by 2008/09.

In line with the Council's current policy, the plan is based on increasing the budget requirement and resulting Council Tax so that the Council is unlikely to be capped. The current assumption is that capping will only apply to those Councils that increase both their budget requirement **AND** their council tax by more than 5%. The plan therefore limits the Council Tax rise to 5% in 2007/08 but the Budget Requirement increase to 5% thereafter. This results in Council Tax rises of up to 8.5% (£10.39 per year on a Band D property) as shown in the graph below.



The resultant levels of Council Tax are shown in the next table compared with those of the other 237 District Councils. If other Councils increase their tax level by 4% a year then Huntingdonshire's Council Tax will only have reached the average by 2018/19.



3.7 Reconciliation and Summary

Annex C provides a comparison between the draft plan and that agreed last year.

Annex D provides a summary of the key figures in the draft plan.

4. CONCLUSIONS

- 4.1 The Council's financial plans continue to recognise that the government is operating a capping policy that restricts our ability to raise Council Tax.
- 4.2 The Council has successfully identified sufficient savings for both 2006/7 and 2007/8 to exceed the savings plans set out in last years MTP. However, whilst no further savings are required for 2007/8, significant savings are required in future years in order to bring the revenue budget back into balance before reserves run out.
- 4.3 Capital reserves will be exhausted by March 2009. Subsequent capital expenditure will be funded by borrowing. The loss of interest received and the subsequent expense of loan repayments adds to the revenue expenditure budget pressures.
- 4.4 Revenue reserves will be utilised over the period until 2018/19 so that the savings required to balance the revenue budget are identified and introduced in a planned fashion.
- 4.5 Further detail on government grants will become known before the budget has to be formally set in February 2007.
- 4.6 The impact of the local government White Paper, the Lyons Review on local government finance and the finalisation of our own corporate plans and priorities, expressed in Growing Success, may lead to further changes in the financial plan for 2007/8 and beyond.

5. **RECOMMENDATIONS**

5.1 Cabinet are asked to recommend this draft Medium Term Financial Plan to Council as the basis for the production of the 2007/08 budget, the revised MTP for 2008/09 – 20011/02 and a financial plan to 2018/9.

Annexs

- A Draft consolidated MTP and list of variations.
- B Detail of savings included
- C Reconciliation of this MTP to the previous MTP
- D Overall Financial Summary and Savings Summary

ACCESS TO INFORMATION ACT 1985

Source Documents:

- 1. Working papers in Financial Services
- 2. 2006/07 Revenue Budget and the 2006/11 MTP
- 3. Forecast Report

					REV	ENUE IMPAC	T					NET CAPIT	TAL COST				EXTERN	IAL CON	RIBUTIO	NS	
			2006/	2007/	2008/	2009/	2010	2011	2012	2006/	2007/	2008/	2009/	2010	2011	2006/	2007/	2008/	2009/	2010	2011
	Bid	Scheme	2007	2008	2009	2010	2011	2012	2013	2007	2008	2009	2010	2011	2012	2007	2008	2009	2010	2011	2012
	No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
		"BASE"	15,940	15,940	15,940	15,940	15,940	15,940	15,940												
				·				·	·												
		Recycling																			
		Recycling Gate Fees	185	185	185	185	185	185	185												
		Recycling Gate Fees		8	17	25	34	43	43												
	650 Part	Recycling Credits	-98	-98	-98	-98	-98	-98	-98												
	650 Part	Recycling Credits		-19	-38	-57	-74	-91	-91												
		Optional Wheeled Bin for Dry Recyclables	16	19	19	19	19	19	19	112											
UNAVD	704	Waste Performance and Efficiency Grant	-71	-77	-7	-7	-7	-7	-7	-68	-72					68	72	2			
		Drainage and Sewers																			
		Henbrook St Neots - Retaining wall (Cabinet)	2	2	2	2	2	2	2												
TIMNC		Henbrook, St Neots - Retaining Wall	-1							43											
		Herne Road STW Replacement	1	2	2	2	2	2	2	30											
TIMNC		Herne Road STW Replacement	-1	-1						-30											
UNAVD	<mark>701</mark>	Woodwalton Sewage Treatment Works	4	5	5	5	5	5	5	50											
		Closed Church Yards																			<u> </u>
	652	Maintenance	25	15	15	15	15	15	15												L!
																					ļ!
		Public Conveniences																			ļ!
TIMNC		New Public Conveniences	11	29	37	39	39	39	39	447	256		o								
TIMINC		New Public Conveniences	-5	-5	150	450	450	450	450	-187	187		ı	1	I		l	ı	ı		
TIMEC		Removal of APCs	-108	-153		-153	-153	-153	-153				<u> </u>					<u> </u>	<u> </u>		
TIMEC	<mark>504</mark>	Removal of APCs	19	64	32			1					I	1	I		l	l l	l .		
		Planning Policy and Conservation																			
	465	Local development framework inquiry	110	80	-5	-5	-5	-5	5												
TIMNC		Local Development Framework Inquiry	-80	80	-0	-5	-5	-5	-0			1		1				1			
11111110		Contribution to Cambridgeshire Horizons	-00	00	18	18	18	18	18			<u> </u>		1							
	505 &	Planning Grant	-300	-200		10	10	10	10												
		Proposed use of Grant	477	210																	
TIMNC		Planning Delivery Grant	-255	2.10	00									1				1			
TIMNC		Proposed use of Planning Delivery Grant	33	3	3	3	3	3	3	55											
UNAVD	<mark>705</mark>	Additional Planning Delivery Grant	-102																		
NEWURG		Spend of Additional Planning Delivery Grant				47	47	8													
	655	Electronic Document Imaging				21	21	21	21			20)								
NEWURG	655	Delete part Electronic Document Imaging				-21	21 - 21	-4						1							
	656	Planning Enforcement Monitoring Officer				26	26	26	26												
NEWURG		Delete part Planning Enforcement Monitoring Officer				-26	-26	-4													
		Economic Development														1					
	401	Huntingdon Town Centre Development	24	48	58	58	58	58	58	547	405					Ī					
	224	Town Centre Developments	9	11	13	13	13	13	13	149											
TIMNC		Town Centre Developments	-4	-10		-5				-129	-86	20		5							
	239	New Industrial Units		7	7	-1					288	289)								
	657	Creative Industries Centre, St Neots								300						700					
TIMEC	<mark>657</mark>	Creative Enterprise Centre, St Neots			3		-1	-2	-2	-290		290				-609	609	36)		
		Ramsey Rural Renewal	28	29	31	6	6	6	6	25	25		5								
	509	Industrial Estate Repairs			1	3	3	3	3			50)								\perp

	1				RE	VENUE IMPA	CT					NET CAPIT	AL COST				EXTERN	AL CONT	TRIBUTIO	NS	
	†		2006/	2007/	2008/	2009/	2010	2011	2012	2006/	2007/	2008/	2009/	2010	2011	2006/	2007/	2008/	2009/		2011
	Bid	Scheme	2007	2008	2009	2010	2011	2012	2013	2007	2008	2009	2010	2011	2012	2007	2008	2009	2010		2012
	No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		£000
	643	Health Centre Sapley Square	-211	-211	-211	-211	-211	-211	-211												
TIMEC	643	Health Centre, Sapley Square	179	1	1	1	1	1	1	928											
																					ı
		Leisure Events and Facilities																			
	511	Local Leisure projects (Grants)(adj)	17	22	28	31	31	31	31	114	114	114									
	658	Local Leisure projects (Grants)				3	9	11	11				114	114							
TIMNC	<mark>511/658</mark>	Local Leisure Project Grants	-3	-5	-5	-3	-1			-34	40	40	40	7							
																					l
		Tourism																			
	659	Tourism Services Review	-13	-26	-26	-26	-26	-26	-26												
		Joint Leisure Centres																			ı
	608	Future maintenance (adj)	76	89	101	117	126	126		251	239	262	359								—
	660	Future maintenance					9	18						360							
UNAVD	709	Future Maintenance - Leisure Centres delete existing bid		-6	-18	-34	-52	-61	-61		-239	-262	-359	-360							
UNAVD	708	from 2007/08 onwards Future Maintenance - Leisure Centres		222	171	250	256	260	221		1,479	1 212	057	498	477						
UNAVD			44		171 4	250 4		4		<i>(A</i>		1,313	857	498	477	204	I	1		-	
	262/B 333	Sawtry Impressions St Neots Bar/Kitchen/Creche Extension	1	11 1	-14	-14		-14		64	283					206					I
TIMNC	333	St Neots LC Bar/Kitchen/Creche Extension St Neots LC Bar/Kitchen/Creche Ext.	-1	- 1	-14 15	-14	-14	-14	-14		-273	283									
111111111111111111111111111111111111111	335	St Neots Impressions Expansion	-1	-2	-18	-18	-18	-18	-18		205	203		1						1	
TIMNC	335	St Neots LC Impressions Expansion		2	-10 16	-10	-10	-10	-10		-205	205								lacksquare	
11111110	336	Huntingdon Impressions expansion	6	-6	-6	-6	-6	-6	-6	256		203		1 1							
	661	Huntingdon Impressions expansion		6	-7	-7	-7	-7		230	850										
	338 &	Ramsey LC Combined Impressions, Creche, Storage, Office	-13	-13	-13	-13		-13			000										I
	424																				ı
	393 & old	d Leisure Centre Disabled facilities	1	1	2	1	1	1	1												
	635 &	Fitness Eqpt Financing SILC and HLC	-64	-60	-56	-44	-49	-46	-46				350								
	636	RLC Fitness Equipment	-12	-12	-12	-7	-8	-8					180								
NEW1112	723	Fitness Equipment St Neots LC	,					-4	-3					'	230						
NEW1112	<mark>724</mark>	Fitness Equipment Sawtry LC						-4							230						
NEWURG	737	Energy Saving Huntingdon LC		-3	-6	-6	-6	-6	-6		71										
	22	CCTV Improvements																			ı
UNAVD	<mark>718</mark>	Additional Holiday Pay		15	31	31		31													
UNAVD	<mark>722</mark>	Abolition of Vat Exemption	16	17	17	17		17													
CAPSAV		St Ivo LC - Rifle Range		-25	-75	-75	-75	-75	-75		500						1				
																				ļl	ı
	4/0	Leisure Policy and Development																		ļl	
	1/B 58	St Neots Tennis Initiative	1	1			1	1	1	30											
	58	Grafham Water Centre Partnership Contribution	1	I I	I	I	I	I I	l l	10											
	1	Community Initiatives																	-		
	423	Community Information Project	58	58	59	59	59	59	59		12					-					
	662	Community Information Project Community Information Centres	44	50	39	39	39	59	39		12										
NEWURG	734	Ramsey & Yaxley Community Inf Centres	44	40	40	40	40	40	40												
	1,0,	namely a ranky community in control				40	70		-10												
	1	Parks and Open Spaces																			
	4/B	Activity Parks	20	24	25	25	25	25	25	50											
	107	Park Signage	2	2	2	2	2	2		30											
	121	Pilot Linear Park Development, St Neots	9	9	9	9	9	9													
	322	Tree work (health & Safety) from tree survey	15	10	10	10	10	10	10							Ī					

					RE	VENUE IMPA	ACT					NET CAPITA	AL COST				EXTERN	AL CONT	RIBUTIO	NS	$\overline{}$
			2006/	2007/	2008/	2009/	2010	2011	2012	2006/	2007/	2008/	2009/	2010	2011	2006/	2007/	2008/	2009/	2010	2011
	Bid	Scheme	2007	2008	2009	2010	2011	2012	2013	2007	2008	2009	2010	2011	2012	2007	2008	2009	2010		2012
	No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	365	Huntingdon Marina Improvements	4	5	5	5	5	5	5	33											
	369	Play Equipment replacement	15	18	19	19	19	19	19	54	54										
	446	Football Improvements	5	11	11	11	11	11	11	205						1,219					
	467	St Neots Skate Park	5	5	5	5	5	5	5												
	663	Survey of ex-housing assets	10																		
NEWURG	<mark>740</mark>	Play Equipment & Safety Surface Renewal		4	6	10	13	16	18		18	78	78	65	58						
		Housing Services																			
UNAVD	702	Mobile Home Park, Eynesbury	25	23						779	-779						1,299				
		Private Housing Support																			
	442/441	/ Disabled Facilities Grants	115	162	207	252	296	319	319	995	895	895	895	895		335	335	335	335	335	
	70	Housing Needs Survey	25																		
W11	611 &	Repairs Assistance	25	37	48	60	72	78		233	233	233	233	240							
TIMNC	<mark>611</mark>	Repairs Assistance 2006/07	-1	-2	-2	-2		-2	-2	-33											
TIMNC	<mark>70</mark>	Housing Needs Survey	-20	5	5	5															
CAPSAV	<mark>441/442</mark>		-11	-19	-19	-19	-19	-19		-319						189					
UNAVD	717	Disabled Facilities Grants						22							895						335
NEW1112	<mark>728</mark>	Repairs Assistance Loans/Grants						6							240						
NEW1112	<mark>730</mark>	Housing Need Study						55	ı			T					l				
	<u> </u>																				
		Homelessness																		<u> </u>	
	443	Common Housing Register		6	8	8	8	8	8		53								<u> </u>	<u> </u>	
TIMNC	443	Common Housing Register/ Choice Based Lettings								9	-9										
UNAVD	<mark>707</mark>	Choice Based Lettings										,					l				
	666	Invest to Save Scheme	-5	-7	-7	-7	-7	-7	-7										<u> </u>		
TIMNC	<mark>666</mark>	Invest To Save Scheme	5	2	2																
TH. 11.0	615	Social Housing Grant	97	184	244	290 3	343	370	370	1,846		787	1,050				480			<u> </u>	
TIMNC	<mark>615</mark>	Social Housing Grant	-18	-24	-4	3				-601	378	409	-130								
NEW1112	<mark>729</mark>	Social Housing Grant						26	53			-			1,050			1			
TIMNC	637	Oxmoor Housing Sites								0.47									<u> </u>		
HIVING	<mark>637</mark>	Oxmoor Housing Sites	-6						l	247							l				
		u t D di	-																	<u> </u>	
	(0)	Housing Benefits	_																		
	626	Wireless Working (Benefits and Revenues)														275				 	
TIMNC	668 668	Automated Forms Processing (Benefits)			4		1	4	4		FO					275					1
TIIVIIVC	008	Automated Forms Processing in Benefits			-4	-4	-4	-4	-4		59						-109				
		Community Safety																		\vdash	-
	440	Crime and Disorder - Lighting improvements	-	,	7	7	7	7	7	23	22	22							-	\vdash	-
	469		-20	-20	-20	7	7	-20	7	23	23	23							-	\vdash	-
	324B &	Licensing Act 2004			-20	-20				10		114									
	460 312	CCTV - Camera replacements CCTV Digital Services	-20	-13	3	13	13	13		13 52		114									-
	384	CCTV Extension of coverage	+ +	3	3 n		3	3		52		52									
	618	CCTV Extension of coverage CCTV – Camera replacement		2	3		3	3	3			52	84							\vdash	—
	620	Criv – Camera replacement Crime and Disorder - Lighting Improvements					4	1	1				21							\vdash	-
NEW1112	727	Crime & disorder - Lighting improvements				<u>'</u>		1	1				21		21						
145441112	670	Emergency Planning Contribution	24	24											21						
	070	Emergency Fianning Continuation	24	24																\vdash	-
	I																				

	I				RE\	/ENUE IMPAC	T					NET CAPITA	AL COST				EXTERN	IAL CONT	RIBUTIO	NS	
			2006/	2007/	2008/	2009/	2010	2011	2012	2006/	2007/	2008/	2009/	2010	2011	2006/	2007/	2008/	2009/	2010	2011
	Bid	Scheme	2007	2008	2009	2010	2011	2012	2013	2007	2008	2009	2010	2011	2012	2007	2008	2009	2010	2011	2012
	No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		£000
		Transportation																			
	37	Safe Cycle Storage Racks	2	2	2	2	2	2	2							15	15	5			
	389	Local Transport Plan	18	22	27	31	34	36	36	87	87	87	87	77		82	82	82	87	77	
	474	Safe Cycle Routes - Creation of New Routes to Schools etc	16	23	28	32	36	39	39	205	87	87	87	86		105	110	110			
	250/B	St Neots Transport Bid	12	14	14	14	14	14	14	83											
	472	Accessibility Improvement /Signs in footpaths and car parks	9	10		12	12	12		31	31	31									
	351	St Neots Pedestrian Bridges	6	20		26	26	26	26	262	262										
TIMNC	351	St Neots Pedestrian Bridges	-6							-262	262										
	352	AJC - Safe routes to schools	3	2	3	3	3	3													
	361	Huntingdon Transport Strategy	8	17	20	22	22	22		146	74										
	362	St Ives Transport Strategy	2	6	10	11	11	11	11	76	76	76									
TIMNC	362	St Ives Transport Strategy	-2	-4	-4	-1				-76			76								
	363	Ramsey Transport Strategy		1	3	5	6	6	6		43	43	43								
TIMNC	363	Ramsey Transport Strategy		-1	-2	-2	-1				-43			43							
	366	Views Common - Cycle route	3	3	3	3	3	3	3	29											
	483	Rural Bus Stop provision	6	6	6	6	6	6	6												
	671	B&Q Cycleway Eaton Socon														200					
		Public Transport																			
	132	Railway Stations - Improvements	1	2	2	2	2	2		36											
	400	Bus Shelters - extra provision	18		28	29	29	29	29	36	36										
TIMNC	400	Bus Shelters - Extra Provision	-1	-1						-36	36										
	625	Huntingdon Bus Station				12	24	24	24				480							1	
TIMEC	<mark>625</mark>	Huntingdon Bus Station		1	14	12					60	420	-480								
UNAVD	<mark>719</mark>	Concessionary Fares	155	185			1														
		Highways																			
UNAVD	721	Street Naming		10	10	10	10	10	10												
	1	- Current Harring						10	10												
		Car Parks																		1	
	166/B	St Neots - Cambridge Road Car Park			4	6	6	6	6			81									
TIMNC	166B	St Neots Cambridge Street Car Park			-4	-6	-2			·		-81		85							
	461	Car Park Repairs			1	3	3	3	3			56									
	480	Implementation of car park strategy	-91	-143	-197	-197	-197	-197	-197	380	1,819										
TIMNC	480	Implementation of Car Parking Strategy	-63		52	-70	-70	-70		-200	-1,597	1,819									
	673	Riverside Car Par St Neots - Barriers	1	2	2	2	2	2	2	30											
		Environmental Improvements																			
	49	Huntingdon Town Centre 2 - High St etc	1.1	EU	EO	EO	EO	EU	58	485						1					
TIMNC	49 401	Huntingdon Town Centre Development	46 -19		58 - 43	58 - 38	- 33	58 -19		-447	-305	100	100	100	452						
11111110	50	Ramsey Great Whyte - Phase 2	10			10	10	10		-447	-303	100	100	100	432	4					
	50	Ramsey Little Whyte	10	10	10	10															
TIMNC	50/51	Ramsey Great Whyte/Little Whyte Phase 2	-4	4	2	2	2	2		164											
TIMANO	52	St Ives Town Centre 2 - Completion	3	3	4	18	43	43	ΛO	104		51	500	500							
TIMNC	52 52	St Ives Town Centre 2	-3		4	10	43	13			10		-10					1			
THINNE		Small Scale - District Wide Partnership			20	21	38			70	73			73		20	20	20	20	20	
NEW1112	605 726	Small Scale - District Wide Partnership Small Scale District Wide Partnership	20	24	28	31	38	40	40	72	/3	73	/3	/3	70	20	20	20 إر	20	20	20
111111111111111111111111111111111111111	603	AJC Small scale improvements	17	22	26	30	34	36	36	112	82	82	82	82	73	1					20
NEW1112	725	AJC Joint Funded Small Scale Schemes	17	22	20	30	34	30	30	112	82	82	82	δ2	01						
INTANILITY	123	AJC JUINT FUNDED STITAL SCALE SCHEMES						2	4						82	4					

					RE	VENUE IMPA	ACT					NET CAPITA	L COST				EXTERN	AL CONT	TRIBUTIO	NS	
			2006/	2007/	2008/	2009/	2010	2011	2012	2006/	2007/	2008/	2009/	2010	2011	2006/	2007/	2008/	2009/	2010	2011
	Bid	Scheme	2007	2008	2009	2010	2011	2012	2013	2007	2008	2009	2010	2011	2012	2007	2008	2009	2010		2012
	No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		£000	£000
	486	Village Residential Areas		1	4	10	10	10	10		52	52					20				
	674	Heart of Oxmoor	19	-37	-40	-40		-40	-40	-2,161						2,767					
UNAVD	421/241	Delete existing Heart of Oxmoor	-19	37	40	40		40		2,161						-2,767					
UNAVD	703	Heart of Oxmoor (New)	58	6	-30	-30		-30		-625						1,675					
	488	Huntingdon Riverside	33		5	10		10		020	.,	205				1,010	1,710				
	489	St Neots and Eynesbury			3	5		5				102									
	604	Almond Rd. St Neots Environmental Imp.			3	2	Ü	5				102	100						50		
NEWURG	604	Deletion of Almond Street Env Improvements				<u>-</u> 2	-5	-5	- 5				-100						-50		_
	004	Deletion of Almond Street Env Improvements						-5	-3				-100						-50		
				1										1						1	
		Administrative Services																			
	10E/D		10																		
	105/B 675	Parish & Parliamentary Boundary Reviews District Council Elections	10		-10	/7													-		-
		Home Sellers Pack			-10 -8	-67		n	0												-
	325		20		-8	-8		-8	-8							-			-		-
UNAVD	676 710	Taxi Survey	20	2	2	20			2											<u> </u>	
UNAVD	710	Electoral Administration Act	10	2	2	2		2													
UNAVD	711	Land Charges - Fall in Forecast Income	141	141	141	141	141	141	141												
		Lacal Tauckies and Danesika																			-
	444	Local Taxation and Benefits																	- 20	10	.——
LINAVO	444	Council Tax Revaluation	40	00	00	00		00	00										32	10	
UNAVD	706	Benefit Changes	40	82	82	82		82													
NEWURG	732	Benefits - increase in staff		34	34	34	34	34	34									l		1	
		Democratic Representation																			
		Members Allowances Review		5																	
UNAVD	712	Members Code of Conduct - Investigations	5	5	5	5	5	5	5												
		Technical																			
		Capital Inflation	6	12	27	45		80			250	278	472								
TECH		Capital Inflation adjustment			6	12	12	25	38		-2	232	36	-32	534						
		Transfer to Capital Funding																			
		Future Capital Provision/Cost of borrowing			32	318	726	1,024	1,240						4,200)					
TECH		Delete 2011/12 Capital Provision						-105	-210						-4,200)					
TECH		Revenue staff charged to capital	-214	-184	-125	-69	-15	36	36	219		150	100	50							
TIMNC		Other Capital Deferrals	-21							834											
TECH		Provision for further capital deferrals	-37	-62	-37	-12				-1,500		500	500								
		VAT Non-reclaimable capital	32	39	45	49		52		123		75	51								
		Commutation Adjustment	775	895	971	1,058		1,077	1,077	280	171	102	18								
		Revenue Inflation	3,551	4,724	5,969	7,258		9,377	10,233												
TECH		Adjustment to revenue inflation	112	125	164	208		59	85												
TECH		Insurance Premiums inflation	25	17	17	17		17													
TECH		Increased NNDR costs	46	46	46	46	and the second s	46													
		Inflation on revenue variations	71	30	43	47	54	59	72												
		Building Control account	-52	-67	-67	-67		-67													
		Benefits Grant	-1,054	-1,079	-1,106	-1,134	-1,162	-1,162													
TECH		Vacancy Head of Community Services	-70	-70	-70	-70		-70													
		Interest	-1,333	-1,407	-1,235	-1,128	-1,318	-1,537													
		Adjustments	4	1	2	3	2	-23													
TECH		Delete adjustments line	-4	-1	-2	-3	-2	23													
		Base Budget Review Savings 2004/05	-588	-578	-578	-578	-578	-578													
																					+
		Savings target	-1,026	-1,572	-2,156	-2,792	-3,342	-3,892	-4,442												

					RE	VENUE IMPA	.CT					NET CAPITA	L COST			I	EXTERN	IAL CONT	RIBUTIO	NS	
			2006/	2007/	2008/	2009/	2010	2011	2012	2006/	2007/	2008/	2009/	2010	2011	2006/	2007/	2008/	2009/	2010	2011
	Bid	Scheme	2007	2008	2009	2010	2011	2012	2013	2007	2008	2009	2010	2011	2012	2007	2008	2009	2010	2011	2012
	No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		£000
		Operations Division																			
	276 &	Contact Tracking	7	12	12	12	12	12	12												
	192C &	·	-150	-136	-120	-91	-55	-35		362	196	462	676	798							
UNAVD	<mark>720</mark>	Vehicle Replacement			1	1	1	1	1		20	,									
NEW1112	<mark>731</mark>	Vehicle Fleet Replacements						25	51						1,014						
NEWURG	<mark>738</mark>	Driver Operating Scheme				10	10	10	10												
		Offices																			
	300	Pathfinder House improvements and One Stop Shop	185	550	807	1,267	1,287	1,291	1,291	6,707	7,995	7,156	1,081								
TIMEC	300	PFH Improvements and One Stop Shop	-207	-174	-208	-107	-7	13	13	-2,260	-2,250	1,877	3,179	819	8						
		IT related																			
	494	Voice and data infrastructure	34	38	40	40	40	40	40	51	102										
TIMNC	494	Voice and Data Infrastructure	-29	-4						70											
	495	Corporate EDM	27	39	43	43	43	43	43	307	179										
TIMNC	<mark>495</mark>	Corporate EDM	-8	-5						-77											
	600	Network and ICT Services	163	166	168	168		168	168		105										
	601	Business Systems	83	90	98	105	109	109	109	150	150	150	150								
	678	Business Systems					4	8	8					150							
TIMNC	<mark>601</mark>	Cyclical Business System Review	-24	-20	-17	-16	-16			62	67	42									
UNAVD	<mark>716</mark>	Cyclical Review of Business Systems						4	8						150						
	630	Data Rationalisation	17																		
	634	Customer First	794	834	843	844		844		737		16	7								
TIMNC	<mark>634</mark>	Customer First	-64	-70	-44	-37		-37	-37	-304	86	275									
UNAVD	715	IT Network Infrastructure Replacement Cycle		49	49	49	49	49	49												
NEWURG	733	Flexible Working (Roll out of Broadband for	10	67	52	52	52	52	52		23										
		Members and Feasibility)																			
NEWURG	736	Corporate ICT Systems Officer		25	33	33	33	33	33										ı		
																				<u> </u>	
		Other																		ļ!	
		Staffing Matters (early retirements etc)	-1																		
	380/B	Replacement Printing Equip.			8	8	8	8	8			308	0.1							<u> </u>	
UNAVD	680	Replacement Photocopiers				1	1	1	1				26								
	680	Delete existing Replacement Photocopiers		47	0	-1					07	5.4	-26								
UNAVD	<mark>714</mark>	Multi-functional Devices	-	17	-9	-23	-22	-20	-19		27	54	31	25	53			1	ı		
	450	Photocopier Replacement	1	1	1	1	1	1	1											<u> </u>	
	455	Replacement Colour Plotter			8																
	456	Replacement Microfilm Reader/Printer	8			0	0	2	0			20									
UNAVD	457	Replacement Plan Printer			-4	-3		-3			101	20					<u> </u>				
UNAVU	713	Postal Dispatch Arrangements		14	18	18		18	18		131										
		Roundings	47.044	10.500	00.004	1	-1	04 (40	05.400	40.600	45.404	00.467	44.004	(0(1	E E (2	4 :00	4 (10	F00	47.	4.00	
		Proposed Plan	17,814	19,598	20,821	22,702	24,039	24,612	25,192	12,608	15,126	20,407	11,306	6,261	5,567	4,480	4,649	583	474	442	35

	1				RE	VENUE IMPAC	T .					NET CAPITA	AL COST				EXTERN	IAL CONT	RIBUTIO	NS	
			2006/	2007/	2008/	2009/	2010	2011	2012	2006/	2007/	2008/	2009/	2010	2011	2006/	2007/	2008/	2009/	2010	2011
	Bid	Scheme	2007	2008	2009	2010	2011	2012	2013	2007	2008	2009	2010	2011	2012	2007	2008	2009	2010		2012
	No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
									PROPOS	ED VARIAT	IONS TO T	HE APPROV	/ED PLAN	'					<u>'</u>		
		Approved Plan - Feb 2006	18,305	19,133	20,453	22,207	23,516	23,928	24,557	14,465	17,997	12,643	7,219	4,961	4,200	5,924	1,242	547	524	442	
TECH		Total Code																			
TECH		Technical	440	405	4.1	200	70														
		Inflation	112				78		85												
		Increased NNDR costs	46				46	46	46 36	210	200	150	100	Ε0							
		Revenue staff charged to capital	-214				-15	36	36	219	200	150	100	50							
		Provision for further capital deferrals	-37 -70			-12	70	70	70	-1,500	500	500	500								
		Vacancy Head of Community Services	-70	-70	-70	-70	-70		-70						4 200						
		Delete 2011/12 Capital Provision			,	10	10	-105	-210		2	222	27	22	-4,200						
	1	Capital Inflation adjustment	-4	1	6	12	12		38 18		-2	232	36	-32	534]	
	1	Delete adjustments line	-4 25	-		-3 17	-2 17		18												
		Insurance Premiums inflation	-142			129	17 66	17 31	-40	1 201	698	882	/2/	10	2///						
	-	sub-total	-142	-129	-1	129	00	31	-40	-1,281	098	882	636	18	-3,666]	
CAPSAV	1	Savings Items with Capital expenditure]	
CAI SAV	441/442/	Disabled Facilities Grants	-11	-19	-19	-19	-19	-19	-19	-319						189					
	441/442/	St Ivo LC - Rifle Range	-11	-19			-75	-75	-75	-319	500					109					
		St IVO LC - Rille Ralige	-11			-75 - 94	-75 - 94	-75 - 94	-/5 - 94	-319	500 500					189				1	
		Sup-total	-11	-44	-94	-94	-94	-94	-94	-319	300					107					
TIMNC		Revised Timing - No increase																			
THUNKO	50/51	Ramsey Great Whyte/Little Whyte Phase 2	-4							164										I	
	52	St Ives Town Centre 2	-3		1			13	12	104	10		-10							 	
	224	Town Centre Developments	-4		-11	-5		13	13	-129	-86	20	195							 I	
		Huntingdon Town Centre Development	-19				-33	-19	0	-447	-305	100	100	100	452					 	
	166B	St Neots Cambridge Street Car Park	-17	-40	-43	-30	-33	-17	-0	-447	-303	-81	100	85	432					I	
		-	-	-	-4	-0	-2			107	107	-01		00							
	302	New Public Conveniences	-5							-187	187										
		St Neots Pedestrian Bridges	-6			1				-262	262		76								
	362	St Ives Transport Strategy	-2	-4 -1		-1 -2	1			-76			/6	42							
	363	Ramsey Transport Strategy	1			-2	-1			27	-43			43							
	400 480	Bus Shelters - Extra Provision	-1 -63			-70	-70	-70	70	-36 -200	36 1 507	1 010								<u>_</u>	
	465	Implementation of Car Parking Strategy Local Development Framework Inquiry	-80			-70	-70	-10	-70	-200	-1,597	1,819]	
		Oxmoor Housing Sites	-80 -6							247											
	651	Herne Road STW Replacement	-o -1							-30	30										
		Henbrook, St Neots - Retaining Wall	-1 -1							-30 43	30										
	70	Housing Needs Survey	-20		Ę	E	Ę.			43											
	666	Invest To Save Scheme	-20 5		ว	3	3														
	615	Social Housing Grant	-18		Z 1	2				-601	378	409	-130							 	
	443	Common Housing Grant Common Housing Register/ Choice Based Lettings	-10	-24	-4	3				-001	-9	409	-130							 	
	494	Voice and Data Infrastructure	-29	-4						70	-49									 	
	601	Cyclical Business System Review	-29			-16	-16			62	-49	42								 	
	495	Corporate EDM	-24			-10	-10			-77	188	42								 	
	505/653	Planning Delivery Grant	-o -255							-11	100									 	
	505/653	Proposed use of Planning Delivery Grant	-200		2	2	3	2	2	55											
			-3		-5	-3	-1	3	3	-34	40	40	40	7							
	J 11/000	Lucai Leisure i Tuject Grants	د-	-3	-0	-3	-1			-34	40	40	40	/				l		. 1	

,						RE	VENUE IMP	CT					NET CAPITA	AL COST				EXTERN	IAL CON	RIBUTIO	NS	
			2006	6/	2007/	2008/	2009/	2010	2011	2012	2006/	2007/	2008/	2009/	2010	2011	2006/	2007/	2008/	2009/	2010	201
	Bid	Scheme	2007	7	2008	2009	2010	2011	2012	2013	2007	2008	2009	2010	2011	2012	2007	2008	2009	2010	2011	201
	No.		£000)	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£00
								'		DDODOG	ED WADIAT	IONS TO TH	C ADDDON	/ED DL AN								
										PRUPUS	ED VARIAT	IONS TO TH	E APPROV	ED PLAN								
	333	St Neots LC Bar/Kitchen/Creche Ext.		-1		15						-273	283									
	335	St Neots LC Impressions Expansion			2	16						-205	205									
	611	Repairs Assistance 2006/07		-1	-2	-2	-2	-2	-2	-2	-33										ļ	
	668	Automated Forms Processing in Benefits				-4	-4	-4	-4	-4		59						-109)			
		Other Deferrals		-21							834											
	634	Customer First		-64	-70	-44			-37		-304	86	275									
		sub-	total -	-601	-168	-46	-173	-158	-116	-105	-932	-1,224	3,112	271	235	452		-109)			
IMEC																						
	, 	Revised Timing - Unavoidable Extra Cost									000		200								!	
	657	Creative Enterprise Centre, St Neots		170	-	3	1	-1	-2	-2	-290		290				-609	609	36)		-
	643	Health Centre, Sapley Square		179	- 1	1	l	I	ı	I	928											-
	504	Removal of APCs		19	64	32							400	400								
	625	Huntingdon Bus Station		207	174	14	12		10	10	2.240	60	420	-480								-
	300	Pathfinder House Improvements and One Stop Shop		207	-174	-208	-107		13		-2,260	-2,250	1,877	3,179		8	/00	/00				-
		sub-	totai	-9	-108	-158	-94	-7	12	12	-1,622	-2,190	2,587	2,699	819	8	-609	609	36)		-
NAVD		New Unavoidable																				
	701	Woodwalton Sewage Treatment Works		Λ	5	5	5	5	5	5	50											-
	702	Mobile Home Park, Eynesbury		25	23	<u>J</u>	3	3		J	779	-779						1.299				-
	703	Heart of Oxmoor (New)		58	6	-30	-30	-30	-30	-30	-625	-1,444					1,675					-
	421/241	Delete existing Heart of Oxmoor		-19	37	40	40		40		2,161	110					-2,767					-
	704	Waste Performance and Efficiency Grant		-71	-77	-7	-7		-7		-68	-72					68					-
	705	Additional Planning Delivery Grant		102	-11	-1	-7	-1	-1	-7	-00	-12					00	12	-			-
	706	Benefit Changes		40	82	82	82	82	82	82												-
	707	Choice Based Lettings		40	02	02	02	02	02	02												-
	708	Future Maintenance - Leisure Centres			222	171	250	256	260	231		1,479	1,313	857	498	477						
-	700	Future Maintenance - Leisure Centres delete existing bid from			-6	-18	-34		-61			-239	-262	-359		7//						-
		2007/08 onwards			ŭ	10	01	02	01	01		207	202	557	300							
	710	Electoral Administration Act		10	2	2	2	2	2	2												
	711	Land Charges - Fall in Forecast Income		141	141	141	141	141	141													
	712	Members Code of Conduct - Investigations		5	5	5	5		5													
	713	Postal Dispatch Arrangements			14	18	18	-	18			131										H
	714	Multi-functional Devices			17	-9	-23		-20			27	54	31	25	53						
	680	Delete existing Replacement Photocopiers					-1		-1					-26								
	715	IT Network Infrastructure Replacement Cycle			49	49	49	49	49	49												
	716	Cyclical Review of Business Systems							4							150						T
	717	Disabled Facilities Grants							22	45						895						T
	718	Additional Holiday Pay	i		15	31	31	31	31													
	719	Concessionary Fares		155	185																	T
	720	Vehicle Replacement				1	1	1	1	1		20										t
	721	Street Naming			10	10	10	10	10	10												
+	722	Abolition of Vat Exemption		16	17	17	17		17													
l l				262	747	508			568	567	2,297	-767	1,105	503	163	1,575	-1,024	2.907	1	1	+	

				RE	/ENUE IMPAC	:1					IET CAPITAL	. COST				EXTERN	AL CONT	RIBUTION	S
		2006/	2007/	2008/	2009/	2010	2011	2012	2006/	2007/	2008/	2009/	2010	2011	2006/	2007/	2008/	2009/	2010 20
Bid	Scheme	2007	2008	2009	2010	2011	2012	2013	2007	2008	2009	2010	2011	2012	2007	2008	2009	2010	2011 20
No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000 £0
								PROPOS	ED VARIAT	TIONS TO THE	E APPROVE	D PLAN							
	New 2011/12				T														
723	Fitness Equipment St Neots LC						-4	-3						230					
724	Fitness Equipment Sawtry LC						-4	-3						230					
725	AJC Joint Funded Small Scale Schemes						2	4						82					
726	Small Scale District Wide Partnership						2	4						73					
727	Crime & disorder - lighting improvements						1	1						21					
728	Repairs Assistance Loans/Grants						6	12						240				1	
729	Social Housing Grant						26	53						1,050					
730	Housing Need Study						55												
731	Vehicle Fleet Replacements						25	51						1,014					
	sub-total						109	119						2,940					
	New Urgent																		
732	Benefits - increase in staff		34	34	34	34	34	34										1	
733	Flexible Working (Roll out of Broadband for Members and Feasibility)	10	67	52	52	52	52	52		23									
734	Ramsey and Yaxley Community Information Centre		40	40	40	40	40	40											
736	Corporate ICT Systems Officer		25	33	33	33	33	33											
737	Energy Saving Huntingdon LC		-3	-6	-6	-6	-6	-6		71								1	
604	Deletion of Almond Street Env Improvements				-2	-5	-5	-5				-100						-50	
738	Driver Operating Scheme				10	10	10	10											
739	Spend of Additional Planning Delivery Grant				47	47	8											1	
655	Delete part Electronic Document Imaging				-21	-21	-4												
656	Delete part Planning Enforcement Monitoring Officer				-26	-26	-4												
740	Play Equipment & Safety Surface Renewal		4	6	10	13	16	18		18	78	78	65	58				1	
	sub-total	10	167	159	171	171	174	176		112	78	-22	65	58				-50	
	TOTAL VARIATIONS	-491	465	368	495	523	684	635	-1,857	-2,871	7,764	4,087	1,300	1,367	-1,444	3,407	36	-50	
	723 724 725 726 727 728 729 730 731 732 733 734 736 604 738 739 655 656	New 2011/12 723 Fitness Equipment St Neots LC 724 Fitness Equipment Sawtry LC 725 AJC Joint Funded Small Scale Schemes 726 Small Scale District Wide Partnership 727 Crime & disorder - lighting improvements 728 Repairs Assistance Loans/Grants 729 Social Housing Grant 730 Housing Need Study 731 Vehicle Fleet Replacements Sub-total New Urgent 732 Benefits - increase in staff 733 Flexible Working (Roll out of Broadband for Members and Feasibility) 734 Ramsey and Yaxley Community Information Centre 736 Corporate ICT Systems Officer 737 Energy Saving Huntingdon LC 604 Deletion of Almond Street Env Improvements 738 Driver Operating Scheme 739 Spend of Additional Planning Delivery Grant 655 Delete part Electronic Document Imaging 656 Delete part Planning Enforcement Monitoring Officer 740 Play Equipment & Safety Surface Renewal	Bild Scheme 2007 No. E000 No. E000 New 2011/12 Fitness Equipment St Neots LC 724 Fitness Equipment Sawtry LC 725 AJC Joint Funded Small Scale Schemes 726 Small Scale District Wide Partnership 727 Crime & disorder - lighting improvements 728 Repairs Assistance Loans/Grants 729 Social Housing Grant 730 Housing Need Study 731 Vehicle Fleet Replacements New Urgent 732 Benefits - increase in staff 733 Flexible Working (Roll out of Broadband for Members and Feasibility) 734 Ramsey and Yaxley Community Information Centre 735 Corporate ICT Systems Officer 737 Energy Saving Huntingdon LC 604 Deletion of Almond Street Env Improvements 738 Driver Operating Scheme 739 Spend of Additional Planning Delivery Grant 655 Delete part Planning Enforcement Monitoring Officer 740 Play Equipment & Safety Surface Renewal 10	Bild Scheme 2007 2008 No. E000 E000 No. E000 E000 E000	Bild Scheme 2007 2008 2009 No. E000 E000 E000 No.	Scheme 2007 2008 2009 2010	Scheme 2007 2008 2009 2010 2011	Scheme 2007 2008 2009 2010 2011 2012	Scheme 2007 2008 2009 2010 2011 2012 2013	Scheme 2007 2008 2009 2010 2011 2012 2013 2007 2008 2009 2010 2010 2010 2010 2010 2000	Scheme 2007 2008 2009 2010 2011 2012 2013 2007 2008 2009 2000	Scheme	Scheme 2007 2008 2009 2010 2011 2012 2013 2007 2008 2009 2010 2010 2000	Scheme 2007 2008 2009 2010 2011 2012 2013 2007 2008 2009 2010 2011	Scheme 2007 2008 2009 2010 2011 2012 2013 2007 2008 2009 2010 2011 2012	Scheme 2007 2008 2009 2010 2011 2012 2013 2007 2008 2009 2010 2011 2012 2007 2008 2009 2010	Scheme 207 208 209 2010 2011 2012 2013 2007 2008 2009 2010 2011 2012 2013 2007 2008 2000 2	Scheme 2007 2008 2009 2010 2011 2012 2013 2007 2008 2009 2010 2011 2012 2007 2008 2009 2010 2010 2000	Seleme 2007 2008 2009 2010 2011 2012 2013 2007 2008 2009 2010 2010 2000

ANNEX B

		TOT	AL REVE	NUE IMP	ACT			N	ET CAPI	TAL CO	ST	
SAVINGS REVIEW (24 October 2006)	2006/	2007/	2008/	2009/	2010/	2011/	2006/	2007/	2008/	2009/	2010/	2011/
SAVINGS REVIEW (24 October 2000)	2007	2008	2009	2010	2011	2012	2007	2008	2009	2010	2011	2012
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Increase Court fees	-45	-45	-45	-45	-45	-45						
Revenues and Benefits	-12	-12	-12	-12	-12	-12						ŀ
Financial Services Division	-23	-23	-23	-23	-23	-23						ŀ
ICT Infrastructure	-40	-40	-40	-40	-40	-40						
Call Centre	-17	-17	-17	-17	-17	-17						
Recruit Fewer Call Centre Advisors	-38	-38	-38	-38	-38	-38						ŀ
Change District elections to all out every 4 years					54	-87						ŀ
Reduce Cabinet membership	-3	-7	-7	-7	-7	-7						
Review Conference attendances	0	-10	-10	-10	-10	-10						
Delete Admin support post	-20	-20	-20	-20	-20	-20						ŀ
Savings from Community Services Admin	0	-10	-10	-10	-10	-10						
Reduction in Leisure Centre Trainees (2)	-10	-20	-20	-20	-20	-20						
Increased income from direct debit swimming lessons	-10	-30	-30	-30	-30	-30						
Replace St Ivo Shooting Range with extended fitness suite or similar	0	-25	-75	-75	-75	-75		500				
Increase Leisure Advantage prices	0	-25	-25	-25	-25	-25						
Increase other leisure activity prices	0	-20	-20	-20	-20	-20						
Reduce business support publications	-10	-10	-10	-10	-10	-10						
More advertising in "District Wide"	-5	-10	-10	-10	-10	-10						
Cease employing Modern Apprentices	0	0	0	-40	-40	-40						
Delete Offices Renewal Fund Contribution	-57	-57	-57	-57	-57	-57						
Cover vacant Architectural Post with MA Rescheduling of Refuse/Recycling collection	-4	-7	-7	-7	-7	-7						
Minimum	0	-78	-100	-100	-100	-100						
Maximum	0	-200	-250	-250	-250	-250						

		TOT	AL REVE	NUE IMP	ACT			NI	ET CAPI	TAL CO	ST	
	2006/	2007/	2008/	2009/	2010/	2011/	2006/	2007/	2008/	2009/	2010/	2011/
	2007	2008	2009	2010	2011	2012	2007	2008	2009	2010	2011	2012
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Reduced refuse tipping costs	-46	-46	-46	-46	-46	-46						
PCSO contribution	-110	-325	-325	-325	-325	-325						
Reduce Emergency Planning training	-5	-10	-10	-10	-10	-10						
Delete contribution to PCT	0	-9	-9	-9	-9	-9						
Reduction in Grants - Community Initiatives	0	0	-50	-50	-50	-50						
Review of Car Parking Strategy	0	-50	-200	-200	-200	-200						
Reduction in Planning Conservation Grants	-35	-35	-35	-35	-35	-35						
Efficiency improvements in planning	-10	-30	-30	-30	-30	-30						
Consultancy costs in Planning	0	-18	-18	-18	-18	-18						
Deletion of part time housing post	0	-10	-10	-10	-10	-10						
Dissabled Facilities Grant	-11	-19	-19	-19	-19	-19	-319					
Deletion of part time housing post (Housing needs assistant)	0	-10	-10	-10	-10	-10						
Additional industrial rents	-15	-15	-15	-15	-15	-15						
Reduce twinning costs	-5	-5	-5	-5	-5	-5						
TOTAL - Minimum	-531	-1,086	-1,352	-1,398	-1,344	-1,485	-319	500	0	0	0	0
TOTAL - Maximum	-531	-1,208	-1,502	-1,548	-1,494	-1,635	-319	500	0	0	0	0

SUMMARY						
TARGET (See Annex D1)	-1,026	-1,673	-2,407	-3,142	-3,792	-4,442
IDENTIFIED						
Included in 2006/07 Budget	-452	-450	-448	-446	-444	-459
Detailed above (Minimum)	-531	-1,086	-1,352	-1,398	-1,344	-1,485
Assumed level of general underspendings	-300	-150	-100	-50	-50	-50
Total Identified	-1,283	-1,686	-1,900	-1,894	-1,838	-1,994
Still to be Identified			-507	-1,248	-1,954	-2,448
Surplus	257	13				

COMPA DICON WITH	2006/	2007/	2008/	2009/	2010/	2011/	2012/	2013/	2014/	2015/	2016/	2017/	2018/
COMPARISON WITH APPROVED PLAN	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
AFFROVEDTEAN	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
2006/07 APPROVED PLAN													
Total Spending (before savings)	19,331	20,706	22,610	24,999	26,858	27,820	28,999	30,160	31,324	32,539	33,727	35,085	36,446
Savings Identified	-452	-450	-448	-446	-444	-459	-459	-459	-459	-459	-459	-459	-459
Savings Outstanding (-)	-574	-1,123	-1,709	-2,346	-2,898	-3,433	-3,983	-4,533	-5,033	-5,317	-5,367	-5,305	-5,237
Total Savings	-1,026	-1,573	-2,157	-2,792	-3,342	-3,892	-4,442	-4,992	-5,492	-5,776	-5,826	-5,764	-5,696
Government Support	-10,892	-11,650	-12,102	-12,561	-12,843	-13,132	-13,427	-13,728	-14,037	-14,352	-14,674	-15,004	-15,342
Collection Fund Deficit	74	0	0	0	0	0	0	0	0	0	0	0	0
Council Tax	-5,961	-6,321	-6,767	-7,251	-7,959	-8,711	-9,508	-10,353	-11,249	-12,198	-13,203	-14,268	-15,394
Reserves	-1,527	-1,163	-1,585	-2,395	-2,713	-2,085	-1,622	-1,086	-546	-213	-23	-42	0
2007/08 DRAFT PLAN													
Total Spending (before savings)	18,733	20,926	22,811	25,471	27,460	28,615	29,800	31,034	32,184	33,430	34,698	35,874	37,176
Savings Identified	-1,28	-1,686	-1,900	-1,894	-1,838	-1,994	-1,944	-1,944	-1,803	-1,944	-1,944	-1,944	-1,803
Savings Outstanding (-)**	257	13	-507	-1,248	-1,954	-2,448	-3,148	-3,773	-4,469	-4,612	-4,662	-4,600	-4,673
Total Savings	-1,026	-1,673	-2,407	-3,142	-3,792	-4,442	-5,092	-5,717	-6,272	-6,556	-6,606	-6,544	-6,476
Government Support	-10,892	-11,650	-12,162	-12,684	-13,033	-13,391	-13,759	-14,138	-14,526	-14,926	-15,336	-15,758	-16,192
Collection Fund Deficit	74	0	0	0	0	0	0	0	0	0	0	0	0
Council Tax	-5,961	-6,289	-6,674	-7,093	-7,734	-8,413	-9,136	-9,902	-10,715	-11,578	-12,492	-13,462	-14,490
Reserves	-928	-1,314	-1,568	-2,551	-2,902	-2,368	-1,813	-1,278	-670	-370	-263	-110	-19

^{**} See also Annex D2

		BUDGET		M	ГР		FORECAST								
FINANCIAL SUMMARY	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19		
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
2006/7 BUDGET/MTP before savings	19,331	20,706	22,610	24,999	26,858	27,820	28,999	30,160	31,324	32,539	33,727	35,085	36,446		
MTP Variations			·	•	•			•	•	•	•	•			
Technical	-142	-129	-1	129	66	31	-40	30	15	49	130	-44	-89		
Revised Timing	-594	-166	-40	-167	<i>-152</i>	-110	-99	-99	-99	-99	-99	-99	-99		
Revised Timing with Extra Cost	-9	-108	-158	-94	-7	12	12	12	12	12	12	12	12		
New Unavoidable	262	747	<i>508</i>	<i>556</i>	<i>545</i>	<i>568</i>	567	567	567	567	567	567	567		
New 2011/12						109	119	119	119	119	119	119	119		
New Urgent	10	167	159	171	171	174	176	176	176	176	176	176	176		
Total MTP Variations **	-480	509	462	589	617	778	729	799	784	818	899	725	680		
Interest and Borrowing Variations	-163	-289	-261	-117	-15	17	72	75	76	73	72	64	50		
Other Variations	45	0	0	0	0	0	0	0	0	0	0	0	0		
Revised Total before savings	18,733	20,926	22,811	25,471	27,460	28,615	29,800	31,034	32,184	33,430	34,698	35,874	37,176		
2006/07 Total Savings Required	-1,026	-1,573	-2,157	-2,792	-3,342	-3,892	-4,442	-4,992	-5,492	-5,776	-5,826	-5,764	-5,696		
Extra Savings Now Required	0	-100	-250	-350	-450	-550	-650	-725	-780	-780	-780	-780	-780		
Revised Savings Total	-1,026	-1,673	-2,407	-3,142	-3,792	-4,442	-5,092	-5,717	-6,272	-6,556	-6,606	-6,544	-6,476		
NEW FORECAST	17,707	19,253	20,404	22,329	23,668	24,173	24,708	25,317	25,912	26,874	28,092	29,330	30,700		
% increase	14.2%	8.7%	6.0%	9.4%	6.0%	2.1%	2.2%	2.5%	2.3%	3.7%	4.5%	4.4%	4.7%		
Use of revenue reserves	928	1,314	1,568	2,551	2,902	2,368	1,813	1,278	670	370	263	110	19		
Budget Requirement	16,779	17,939	18,836	19,778	20,766	21,805	22,895	24,039	25,242	26,504	27,829	29,220	30,681		
% increase	9.8%	6.9%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%		
FUNDING															
Government Support	-10,892	-11,650	-12,162	-12,684	-13,033	-13,391	-13,759	-14,138	-14,526	-14,926	-15,336	-15,758	-16,192		
Collection Fund Deficit	74	0	0	0	0	0	0	0	0	0	0	0	0		
Council Tax	-5,961	-6,289	-6,674	-7,093	-7,734	-8,413	-9,136	-9,902	-10,715	-11,578	-12,492	-13,462	-14,490		
COUNCIL TAX LEVEL	£104.69	£109.91	£116.05	£122.73	£133.14	£144.12	£155.72	£167.94	£180.83	£194.41	£208.72	£223.81	£239.70		
% increase	5.0%	5.0%	5.6%	5.8%	8.5%	8.2%	8.0%	7.8%	7.7%	7.5%	7.4%	7.2%	7.1%		
Remaining revenue reserves EOY	17,272	15,958	14,390	11,839	8,937	6,569	4,756	3,478	2,808	2,438	2,175	2,065	2,046		
Remaining capital reserves EOY	31,492	17,966	0	0	0	0	0	0	0	0	0	0	0		
Interest included in net budget	-3,153	-2,652	-1,736	-977	-850	-718	-611	-533	-483	-459	-448	-444	-448		

^{**} Excluding the two items included in the savings list

	2006/	2007/	2008/	2009/	2010/	2011/	2012/	2013/	2014/	2015/	2016/	2017/	2018/
SAVINGS SUMMARY	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
	£000	£000	000£	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
TARGETS													
Last Year's Target	-1,026	-1,573	-2,157	-2,792	-3,342	-3,892	-4,442	-4,992	-5,492	-5,776	-5,826	-5,764	-5,696
Additional Savings now Required	0	-100	-250	-350	-450	-550	-650	-725	-780	-780	-780	-780	-780
New Savings Target	-1,026	-1,673	-2,407	-3,142	-3,792	-4,442	-5,092	-5,717	-6,272	-6,556	-6,606	-6,544	-6,476
IDENTIFIED													
Included in 2006/07 Budget	-452	-450	-448	-446	-444	-459	-459	-459	-459	-459	-459	-459	-459
Detailed in Annex A	-531	-1,086	-1,352	-1,398	-1,344	-1,485	-1,485	-1,485	-1,344	-1,485	-1,485	-1,485	-1,344
Assumed level of general underspendings	-300	-150	-100	-50	-50	-50							
Total Identified	-1,28	-1,686	-1,900	-1,894	-1,838	-1,994	-1,944	-1,944	-1,803	-1,944	-1,944	-1,944	-1,803
Still to be Identified			-507	-1,248	-1,954	-2,448	-3,148	-3,773	-4,469	-4,612	-4,662	-4,600	-4,673
Surplus	257	13											